

BENEFIT THEORY: CONCEPT USEFULNESS AND IMPORTANCE

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Abstract

This research article aims to conduct a comprehensive review of the theoretical underpinnings and empirical findings concerning the benefit theory in accounting. Through an extensive literature survey, it seeks to delve into the core concepts, diverse perspectives, challenges, and pertinent issues associated with the benefit theory. The study explores how individuals and organizations evaluate the advantages and drawbacks of different actions to make economically rational decisions. In the context of accounting, the benefit theory serves as a guiding principle for recognizing, quantifying, and disclosing financial information with the objective of maximizing advantages while minimizing costs. This research delves into the fundamental principles, practical applications, obstacles, and ramifications of the benefit theory within accounting practices. It underscores the significance of aligning accounting strategies with the aim of optimizing economic results and generating value for stakeholders. Furthermore, the article discusses how the benefit theory contributes to addressing ethical dilemmas, managing risks, and shaping strategic decision-making within the accounting domain. By shedding light on these aspects, this literature review aims to provide valuable insights for practitioners and researchers, enabling a deeper understanding, analysis, and mitigation of challenges associated with the benefit theory.

Keywords: Benefit theory, benefit theory in accounting, cost benefit analysis, decision making, strategic planning, investment analysis.

Introduction

Benefit theory is a fundamental economic principle that guides decision-making processes (Alves et. al., 2019a). It posits that individuals and organizations assess the benefits and costs associated with different actions or choices to make rational decisions that maximize benefits while minimizing costs (Alves et. al., 2019a). The benefit theory is based on the concept of utility maximization, where individuals seek to maximize their satisfaction or well-being given their preferences and constraints (Bain et. at., 2016). This principle is applied across various

fields, including economics, finance, accounting, and management, to analyze and evaluate the potential outcomes of different options (Alves et. al., 2019b).

In economics, the benefit theory is central to understanding consumer behavior, production decisions, investment choices, and policy analysis. It helps economists and policymakers assess the efficiency and effectiveness of various interventions, projects, or policies by comparing their expected benefits to the costs incurred (European Environment Agency (EEA), 2018).

In finance and investment, the benefit theory guides investors in evaluating investment opportunities based on their expected returns and risks. It also influences capital budgeting decisions within organizations, where projects or investments are assessed based on their potential benefits in generating future cash flows compared to the costs involved (Dixit 1976b).

In accounting, the benefit theory plays a role in decision-making related to financial reporting, investment analysis, cost-benefit analysis, and strategic planning. It involves assessing the economic advantages and disadvantages of different accounting treatments, transactions, and reporting practices to make decisions that enhance value creation, resource allocation efficiency, and overall economic performance (Zou et. al., 2019).

However, the benefit theory serves as a fundamental principle in various disciplines, providing a framework for rational decision-making and resource allocation based on the assessment of benefits and costs (Bain et. al., 2016).

The benefit theory in accounting constitutes a fundamental principle guiding the recognition of costs within financial reporting. Rooted in the concept of aligning expenses with the benefits they generate for a business, this theory underscores the importance of accurately reflecting the economic reality of transactions (Alves et. al., 2019b). By associating costs with the periods in which their corresponding benefits are realized, the benefit theory contributes to a more comprehensive understanding of a company's financial performance (Reed et. al., 2009). The Benefit Theory in accounting represents a cornerstone principle that guides decision-making processes within financial frameworks. Originating from economic theory, the benefit theory asserts that individuals and organizations weigh the benefits and costs associated with different courses of action to make rational economic choices (Allais, 1977). In the context of accounting, this theory plays a pivotal role in shaping how financial information is recognized, measured, and disclosed, with the overarching goal of maximizing benefits while minimizing costs (Zou et. al., 2019). This introduction sets the stage for delving into the nuances of how this theory shapes accounting practices, influencing the way businesses represent their economic activities.

Wan et al. (2015) and Wagner (2015), highlighted that the benefit theory provides a useful framework for understanding individual decision-making, several key challenges and areas of inquiry remain. Firstly, there is a need to explore the role of non-monetary factors, such as social preferences, altruism, and intrinsic motivations, in shaping perceived benefits and costs. Additionally, the impact of cognitive biases and bounded rationality on decision-making

processes warrants further investigation, particularly in the context of complex or uncertain environments. Furthermore, the application of the benefit theory to public policy and resource allocation raises questions about equity, distributional effects, and ethical considerations. Addressing these challenges requires interdisciplinary research efforts that integrate insights from economics, psychology, sociology, and other relevant fields.

This study holds significant implications for both academic research and practical applications in economics, accounting, and public policy. By advancing our understanding of the benefit theory and its applications, the research contributes to theoretical developments in economics, finance, accounting, and behavioral sciences. Furthermore, insights gained from the study can inform policymakers and practitioners in designing more effective policies and interventions to address societal challenges, optimize resource allocation, and enhance individual welfare. Ultimately, the findings of this study have the potential to promote informed decision-making, improve economic outcomes, and contribute to the well-being of individuals and communities. This article is developed in the same line with an extensive work on the theoretical and empirical literature on the various aspects of the benefit theory. This article strikes a balance between the theoretical aspects and the empirical evidence in the popular areas of benefit theory.

Research Design

The primary objective of this research is to investigate both the empirical and theoretical research conducted on the benefit theory, along with examining its diverse perspectives and empirical models. Furthermore, this literature review aims to provide insights into addressing key questions raised within this study. The structure of this literature review is based on two main approaches. The first approach critically evaluates the theoretical aspects, including concepts, definitions, and contextual conditions, that are pertinent to the issues surrounding benefit theory. The second approach deals with empirical works made on the factors that reduce the benefit cost. For this purpose, this study has explored various journals, books and chapters available in the online databases to gather the literature on benefit theory. This article has searched other articles, working papers and chapters by the keywords such as benefit theory, and benefit theory in accounting from the online databases. Out of these, we have only selected those articles which are from reputable journals in order to improve the quality of the literature study.

This research has referenced articles, working papers, and chapters using key terms like benefit theory, cost-benefit analysis, decision-making, strategic planning, and investment analysis. It has specifically examined sub-categories within economic and financial accounting, emphasizing how organizations must operate within a legally mandated framework encompassing environmental, economic, and societal factors to fulfill their objectives. Remarkably, these studies used only selected articles from reputable journals to improve the quality of the literature study. Therefore, recent advancements in research of economics activities have highlighted the importance of understanding how psychological biases and heuristics influence individuals'

perceptions of benefits and costs (Kahneman & Tversky, 1979). Additionally, research on the application of the benefit theory to public policy has raised questions about the optimal design of incentive mechanisms and the trade-offs between efficiency and equity considerations (Besley & Ghatak, 2003).

2. Literature Review

The relevant factors, along with the theoretical foundations and empirical studies, were thoroughly analyzed and examined.

2.1 Conceptual Review

2.1.1 Benefit theory in Accounting.

Pagano et al. (2019), described benefit theory in accounting has a concept that focuses on identifying and measuring the benefits derived from economic activities. It is based on the idea that the purpose of accounting is to provide information about the benefits obtained by individuals or entities from their economic transactions. Benefit theory starts by identifying the various benefits that individuals or entities derive from engaging in economic transactions. These benefits can be tangible (financial) or intangible (non-financial) (Boadway, 1974). Once the benefits are identified, accounting methodologies are used to measure and quantify these benefits in a standardized and objective manner. For financial benefits, this often involves monetary units such as currency amounts, profits, revenues, expenses, assets, and liabilities. Non-financial benefits may be more challenging to measure but can include factors like increased market share, brand value, customer loyalty, employee morale, or environmental sustainability (Pagano et al., 2019). The primary purpose of accounting, according to benefit theory, is to provide accurate and relevant information about these benefits to stakeholders. This includes shareholders, investors, creditors, management, regulatory authorities, and other interested parties. By providing information about the benefits obtained from economic activities, accounting supports decision-making processes. This includes decisions related to resource allocation, investment opportunities, pricing strategies, performance evaluation, risk management, and strategic planning. Benefit theory also encompasses the concept of stewardship, which emphasizes the responsibility of management and other stakeholders to effectively manage and utilize resources to generate benefits (Bruce & Harris, 1982). Accounting plays a crucial role in holding entities accountable for their actions and outcomes by providing transparent and reliable financial and non-financial information. Another key aspect of benefit theory is its focus on value creation and sustainability. Accounting practices aligned with benefit theory seek to assess and report not only financial performance but also the broader impact of business activities on society, the environment, and future generations. This holistic approach is often referred to as the Triple Bottom Line (TBL) accounting (Bob, 2002).

2.1.2. Evolution of Benefit Theory in Accounting

The evolution of benefit theory in accounting has been shaped by various factors and perspectives over time (Wolk et al., 2008). The historical perspective traces its roots back to the early development of accounting as a means to measure and communicate the benefits derived from economic activities. In the early stages, benefit theory focused primarily on financial benefits, such as profits and returns on investment. Benefit theory expanded its scope to include non-financial benefits, such as social and environmental impacts. This expansion was driven by the recognition that financial measures alone are insufficient to fully capture the value created or impacted by business activities. One significant development in benefit theory was the emergence of Triple Bottom Line (TBL) accounting (Bob, 2002). TBL accounting considers three dimensions of performance: economic, social, and environmental. TBL accounting reflects a broader understanding of benefits and encourages businesses to consider their impact on people, planet, and profit. Another aspect of benefit theory's evolution is the integration of stakeholder theory. This theory emphasizes the importance of considering the interests and benefits of all stakeholders, not just shareholders (Mish & Scammon, 2010). Stakeholder theory encourages businesses to assess and manage their impacts on various stakeholders, including employees, customers, communities, and the environment. Benefit theory has also influenced the development of sustainability reporting frameworks, such as the Global Reporting Initiative (GRI) and the Sustainability Accounting Standards Board (SASB) (Painter-Morland, 2013). These frameworks provide guidelines for reporting on a wide range of benefits and impacts, including financial, social, and environmental aspects.

In recent years, there has been a growing emphasis on integrating benefit theory into performance measurement systems. This integration involves using key performance indicators (KPIs) that capture both financial and non-financial benefits, allowing organizations to assess their overall value creation more comprehensively. The evolution of benefit theory in accounting reflects a shift towards a more holistic and integrated approach to assessing and communicating the benefits and impacts of business activities (Besley & Ghatak, 2003).

2.1.3. The Criticisms of Benefit theory in Accounting

One of the primary criticisms given by Dompere (2004) is the subjectivity inherent in assessing benefits derived from economic activities. Determining the exact level of benefits received by individuals or entities can be highly subjective, leading to potential biases and discrepancies in benefit assessment. Quantifying non-financial benefits, such as improved reputation, employee satisfaction, or environmental impact, poses challenges. These benefits are often intangible and difficult to measure objectively, making it challenging to incorporate them accurately into accounting frameworks based on the Benefit Theory. Frank (2000) argued that there is lack of consensus on the methodologies and metrics used to measure benefits in accounting. Different stakeholders may have divergent views on what constitutes a benefit and how it should be quantified, leading to inconsistencies and debates in benefit assessment. Gaffikin (2005) criticized that the benefit theory may struggle to capture long-term or indirect benefits derived from economic activities. For example, investments in employee training or sustainability

initiatives may yield benefits over time that are challenging to quantify and attribute directly to specific transactions or events. Other critics like Dillard (1991), Davis et al. (1982), Chua et al. (1989), argued that accounting frameworks based on the benefit theory often prioritize short-term financial metrics over broader societal or environmental impacts. This narrow focus may overlook important long-term consequences and externalities associated with business activities. Implementing benefit-based accounting systems can be complex and costly. It may require sophisticated data collection, analysis tools, and expertise to accurately measure and report benefits, especially for large or diversified organizations operating in multiple sectors. Benefit-based accounting frameworks may be susceptible to manipulation or bias, as stakeholders may have incentives to overstate or understate benefits to influence financial reporting outcomes. This can undermine the reliability and credibility of financial information. Dompere (2004) questioned the alignment of benefit-based accounting with established financial reporting standards and principles. Integrating non-financial benefits into financial statements and disclosures raises challenges in ensuring transparency, comparability, and consistency across reporting entities.

2.1.4. The Limitations of Benefit theory in Accounting

Different stakeholders may have varying perspectives on what constitutes a benefit, how to measure it, and how to assign value, leading to inconsistencies and potential biases in benefit assessment (Alves et. al., 2019b). Intangible benefits, such as brand reputation, customer loyalty, or employee satisfaction, can be challenging to quantify and value accurately. Traditional accounting methods may struggle to capture the full value of intangible benefits, leading to underreporting or misrepresentation of the true impact of economic activities (Gaffikin 2005a). Attributing benefits to specific transactions, events, or activities can be complex, especially in organizations with diverse operations or multiple stakeholders. Determining causality and accurately linking benefits to economic inputs or outputs requires sophisticated analytical tools and data, which may not always be feasible or reliable (Gaffikin 2005a). Benefit-based accounting frameworks often emphasize short-term financial metrics and may overlook long-term or indirect benefits. This short-term focus can lead to decision-making that prioritizes immediate gains over sustainable value creation or long-term societal impact (Gaffikin 2005b). Benefit-based accounting systems may be susceptible to manipulation or bias, as stakeholders may have incentives to selectively report or exaggerate benefits to influence financial statements or performance metrics. This can undermine the accuracy and credibility of financial reporting. Implementing benefit-based accounting systems can be complex, resource-intensive, and costly. It may require investment in specialized expertise, data collection and analysis tools, training, and technology infrastructure, particularly for large or multinational organizations (Frank, 2000). The lack of standardized methodologies, regulatory guidance, and reporting standards for benefit-based accounting poses challenges (Gaffikin 2005). Without clear guidelines and benchmarks, organizations may struggle to ensure consistency, comparability, and transparency in reporting benefits across industry sectors and geographical regions. Benefit-based accounting

frameworks must align with established financial reporting principles and standards to ensure reliability, relevance, and comparability of financial information. Balancing the integration of non-financial benefits with traditional financial reporting requirements poses challenges in practice (Deloitte, 2015).

2.1.5. Types of Benefit theory in Accounting

Many authors like Dennis (2017), Dwight et al. (2019), Stephen et al. (2017), Carroll and Calabrese (2017), all suggested that in accounting, the concept of benefit theory can be approached from various perspectives, leading to different types or interpretations of benefit theory. Here are some of the types of benefit theory in accounting:

Cost-Benefit Analysis (CBA): This is a widely used approach that assesses the benefits and costs associated with a particular decision, project, or investment. In accounting, CBA involves quantifying both tangible and intangible benefits and comparing them against the costs incurred. This type of benefit theory helps organizations make informed decisions by evaluating the potential returns and outcomes relative to the resources invested.

Value-Based Management (VBM): This approach focuses on maximizing shareholder value by aligning business strategies, performance measures, and decision-making processes with value creation. In accounting, VBM emphasizes measuring and reporting on value drivers, such as customer value, brand equity, employee productivity, and operational efficiency. This type of benefit theory aims to enhance organizational performance and shareholder wealth through value-oriented practices.

Social Return on Investment (SROI): It is a framework that assesses the social, environmental, and economic impacts of an organization's activities. In accounting, SROI goes beyond financial metrics to evaluate broader societal benefits, such as community development, environmental sustainability, and social equity. This type of benefit theory emphasizes the importance of considering non-financial impacts and value creation in decision-making and reporting.

Triple Bottom Line (TBL) Accounting: It integrates financial, social, and environmental considerations into performance measurement and reporting. In accounting, TBL assesses the organization's impact on people, planet, and profit, aiming to achieve sustainability and holistic value creation. This type of benefit theory recognizes the interconnectedness of economic, social, and environmental outcomes and promotes balanced reporting of multiple dimensions of value.

Human Resources Accounting (HRA): This focuses on quantifying and valuing human capital, including the knowledge, skills, and capabilities of employees within an organization. In accounting, HRA considers the benefits derived from investing in human capital development, employee training, and talent management. This type of benefit theory highlights the importance of human resources in organizational success and performance.

Regulatory Benefit Theory: This theory type refers to the concept of assessing the benefits and costs of regulatory compliance for businesses. In accounting, this theory examines the impact of regulations, standards, and reporting requirements on organizational performance, risk management, and stakeholder value. This type of benefit theory helps organizations understand the trade-offs between regulatory compliance costs and the benefits of regulatory transparency, accountability, and market credibility.

2.1.6. Relevance of Benefit theory in Accounting

The emergence and development of the benefit theory in accounting can be attributed to several underlying causes and factors that have shaped its conceptualization and application.

Shift to Stakeholder Value Creation: There has been a shift in accounting paradigms from a narrow focus on shareholder wealth maximization to a broader perspective that considers the interests of various stakeholders, including employees, customers, communities, and the environment. The Benefit Theory aligns with this shift by emphasizing the assessment and reporting of benefits derived by all stakeholders from organizational activities (Vonasek, 2017).

Recognition of Intangible Assets: Traditional accounting practices often focused primarily on tangible assets and financial metrics. However, the growing importance of intangible assets, such as intellectual property, brand reputation, and human capital, has led to the need for accounting frameworks that can capture and value these intangible benefits. The Benefit Theory addresses this need by incorporating non-financial benefits into accounting analysis and reporting (Weber, 2022).

Demand for Sustainability Reporting: Stakeholders, including investors, regulators, customers, and the public, have increasingly called for transparent and comprehensive reporting on environmental, social, and governance (ESG) factors. The Benefit Theory responds to this demand by considering the broader impacts of organizational activities on sustainability, social responsibility, and ethical practices (Vonasek, 2017).

Complexity of Business Operations: Modern business operations have become increasingly complex, involving multiple stakeholders, global supply chains, and diverse value creation mechanisms. As a result, traditional accounting methods may not fully capture the diverse range of benefits and value drivers that contribute to organizational success. The Benefit Theory addresses this complexity by providing a framework for analyzing and reporting on multifaceted benefits derived from business activities (Adam, et. al., 2023).

Regulatory and Reporting Standards Evolution: Regulatory bodies and standard-setting organizations have evolved to incorporate non-financial reporting requirements, such as those related to environmental performance, social responsibility, and corporate governance. The Benefit Theory aligns with these evolving standards by encouraging organizations to assess and disclose the benefits derived from their operations beyond financial metrics (John & James, 2017).

Emphasis on Corporate Social Responsibility (CSR): Organizations are increasingly recognizing the importance of CSR and ethical business practices in building trust, reputation, and long-term sustainability. The Benefit Theory supports CSR initiatives by promoting the evaluation and communication of social, environmental, and economic benefits generated by responsible business conduct (Dhaliwal, et. al., 2014).

2.1.7. Cost Benefit Analysis

Dennis (2017), Dwight et al. (2019), Stephen et al. (2017), Carroll and Calabrese (2017), all analyzed Cost-Benefit Analysis (CBA) as a systematic approach used to evaluate the costs and benefits of a proposed project, policy, or decision. It involves comparing the total costs incurred with the total benefits gained to determine whether the project or decision is economically viable and socially desirable. According to Lal and Holland (2010) costs refer to the expenditures or resources used to implement a project or policy. These costs can include direct costs (e.g., labor, materials, equipment), indirect costs (e.g., overhead, administrative expenses), and opportunity costs (e.g., foregone alternative uses of resources). Cost estimation involves identifying and quantifying all relevant costs associated with the project or decision.

Benefits represent the positive outcomes or advantages resulting from the implementation of the project or policy. According to Stephen et al. (2017) these benefits can be tangible (e.g., increased revenue, cost savings) or intangible (e.g., improved quality of life, environmental preservation). Benefit estimation involves identifying and quantifying all relevant benefits and assigning monetary values where possible. Cost-benefit analysis considers the time frame over which costs and benefits are incurred or realized. It may involve estimating costs and benefits over the project's life cycle, including initial investment costs, ongoing operational costs, and anticipated benefits over time. Discounting may be applied to account for the time value of money and future cash flows (Dwight et. al., 2019).

To facilitate comparison, costs and benefits are typically expressed in monetary terms (Lal & Holland, 2010). This involves assigning monetary values to both tangible and intangible factors using valuation techniques such as market prices, willingness-to-pay surveys, contingent valuation, or cost estimation methods. Monetary valuation enables a common metric for comparing costs and benefits.

According to McKenzie (2004) Cost-Benefit Ratio is calculated by dividing total benefits by total costs. A ratio greater than 1 indicates that the benefits outweigh the costs, suggesting a positive net benefit or economic gain. Conversely, a ratio less than 1 suggests that the costs exceed the benefits, indicating a potential loss or economic inefficiency. Cost-benefit analysis often includes sensitivity analysis to assess the robustness of results to variations in key assumptions, parameters, or inputs. Sensitivity analysis helps identify uncertainties, risks, and potential impacts of changes in assumptions on the project's cost-benefit profile.

Decision Criteria: Based on the cost-benefit analysis results, decision criteria are established to determine whether to proceed with the project or decision. Common decision criteria include the net present value (NPV), internal rate of return (IRR), benefit-cost ratio (BCR), payback period, and economic surplus. These criteria help stakeholders evaluate the economic viability, financial sustainability, and social desirability of the project or decision.

2.1.8. Benefit Cost Measures

Pearce (1983), McKenzie et al. (2006), Dwight et al. (2019), and Stephen (2017) described the below benefit-cost measures as quantitative metrics used in cost-benefit analysis (CBA) to assess the economic efficiency, feasibility, and desirability of projects, policies, or decisions. These measures help stakeholders evaluate the relationship between the benefits gained and the costs incurred, providing a basis for decision-making and resource allocation. Here are some common benefit-cost measures used in cost-benefit analysis:

Net Present Value (NPV): It calculates the present value of all benefits minus the present value of all costs over the project's life cycle. It accounts for the time value of money by discounting future cash flows to their present value using a discount rate. A positive NPV indicates that the benefits exceed the costs, suggesting a financially viable and economically beneficial project.

Benefit-Cost Ratio (BCR): This compares the total present value of benefits to the total present value of costs. It is calculated by dividing the total discounted benefits by the total discounted costs. A BCR greater than 1 indicates that the benefits outweigh the costs, signaling a positive net benefit and economic efficiency.

Internal Rate of Return (IRR): This is the discount rate at which the NPV of a project becomes zero, indicating that the benefits equal the costs. It represents the project's profitability and is used to assess investment returns. A higher IRR indicates greater economic attractiveness, with an IRR exceeding the discount rate suggesting positive net benefits.

Payback Period: This calculates the time required for a project's cumulative discounted benefits to equal its cumulative discounted costs. It represents the time it takes to recover the initial investment. A shorter payback period indicates quicker returns and lower risk, although it does not account for the time value of money beyond recovery.

Economic Surplus: This measures the difference between total benefits and total costs without discounting. It represents the net gain or surplus generated by the project over its life cycle. Economic surplus provides a straightforward measure of economic gain but does not consider the time value of money.

Cost-Effectiveness Analysis (CEA): This compares the costs of achieving a specific outcome or objective with the effectiveness of alternative approaches. It calculates the cost per unit of outcome or benefit achieved, such as cost per life saved, cost per unit of pollution reduced, or

cost per student enrolled. CEA helps identify the most cost-effective strategies for achieving desired outcomes.

3. Method

This study utilized an exploratory research approach, collecting data from secondary sources through an extensive review of pertinent existing literature.

4. Conclusion and Recommendations

In conclusion, the study offers a valuable framework for assessing and reporting the benefits derived from economic activities. Through a systematic approach of identifying, measuring, and comparing benefits and costs, the Benefit Theory aids in informed decision-making, resource allocation, and performance evaluation. It emphasizes the importance of considering both financial and non-financial factors in evaluating the overall value creation and impact of organizational activities. The findings and implications from empirical studies on Benefit Theory highlight its relevance in guiding rational decision-making processes. The theory's focus on maximizing benefits while minimizing costs aligns with principles of economic efficiency and resource optimization. However, challenges such as subjectivity in benefit measurement, complexity in valuing intangible benefits, and ethical considerations regarding benefit distribution require careful attention and methodological refinement.

The recommendations, develop and refine measurement techniques for quantifying and valuing both tangible and intangible benefits. Incorporate advanced methodologies, data analytics, and stakeholder feedback to enhance the accuracy and reliability of benefit assessment. Expand the scope of Benefit Theory to include comprehensive non-financial metrics, such as environmental impact, social value creation, and stakeholder satisfaction. Integrate these metrics into decision-making frameworks to capture holistic value creation. Promote enhanced disclosure and transparency in benefit reporting. Develop standardized reporting guidelines, metrics, and benchmarks to facilitate comparability and transparency across organizations. Foster stakeholder engagement and collaboration in benefit assessment processes. Involve stakeholders in defining benefit criteria, assessing impacts, and prioritizing value drivers to ensure alignment with stakeholder interests and expectations. Address ethical considerations related to benefit distribution, equity, and social responsibility. Implement ethical frameworks, guidelines, and impact assessments to ensure fair and equitable distribution of benefits among stakeholders and society. Encourage continuous research, evaluation, and benchmarking of Benefit Theory applications. Monitor industry developments, best practices, and emerging trends to adapt and refine benefit assessment methodologies in response to evolving economic, social, and environmental contexts.

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